



The U.S. Air Force Song

Off we go into the wild blue yonder,

Climbing high into the sun;

Here they come zooming to meet our thunder,

At 'em now, Give 'em the gun!

Down we dive, spouting our flame from under,

Off with one helluva roar!

We live in fame or go down in flame. Hey!

Nothing'll stop the U.S. Air Force!



**28th Healthcare Operations Squadron
Change of Command**



Wednesday, 17 June 2026

1328

Air and Space Museum
Ellsworth AFB

Change of Command Ceremony

Sequence of Events

Opening Narration

Arrival of Official Party

Presentation of the Colors

National Anthem

Invocation

Remarks by
Col Forsythe

Award Presentation

Last Salute

Remarks by
Lt Col Estrada

Change of Command

Remarks by
Lt Col Spaulding

First Salute

Closing Narration

Air Force Song

Departure of Official Party

Reception

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Colonel Stephanie Forsythe
Group Commander, 28th Medical Group



Col Stephanie A. Forsythe is the Commander of the 28th Medical Group, Ellsworth Air Force Base, South Dakota. She commands more than 240 active- duty military and civilian members, and is responsible for ensuring maximum wartime readiness by operating a community-based healthcare system maintaining the health and morale of Air Force members through accessible, quality medical and dental care for 18,000 beneficiaries. Col Forsythe entered the United States Air Force in April 2003 with a direct commission after graduating from the University of Pittsburgh with a Doctor of Pharmacy degree. During her 22 years of service, she has served as a Flight Commander three times, a Squadron Commander two times, and has deployed to Al Udeid Air Base, Qatar in support of OPERATION ENDURING FREEDOM. Prior to her current position, Col Forsythe served as the commander of the 81st Medical Diagnostics and Therapeutics Squadron, Keesler Air Force Base, Mississippi.

Lt Colonel Sean Estrada
Outgoing Squadron Commander, 28th Healthcare Operations Squadron



Lt Col Sean J. Estrada is the Outgoing Commander of the 28th Healthcare Operations Squadron, Ellsworth Air Force Base, South Dakota. He leads 98 personnel across 17 specialties in producing 265,000 annual patient encounters. He also directs primary, specialty, and ancillary care along with patient administration and referral management functions for the group’s 17,000 beneficiaries. He is responsible for the execution and management of the group’s \$12 million annual operating budget, \$500K medical information systems infrastructure, and for maintaining the \$73 million facility. Lt Col Estrada began his Air Force career in 1996 as a Computer Operator and later received his commission as a Bioenvironmental Engineer in 2003. As an officer, he served in multiple leadership roles, including Director of Operations and twice as Flight Commander. He completed a staff tour as the Chief of Joint Force Health Protection, Headquarters European Command, Patch Barracks, Germany.

Lt Colonel David Spaulding
Incoming Squadron Commander, 28th Healthcare Operations Squadron



Lt Col David W. Spaulding is the Incoming Commander and previously served as the Chief, Aerospace and Operational Medicine Branch, Directorate of the Command Surgeon, Air Force Global Strike Command (AFGSC) Barksdale Air Force Base, La. where he oversaw over 2,500 medical staff across eight bases. Additionally, Lt Col Spaulding is the Command Competent Medical Authority for the Personnel Reliability Assurance Program, where he interprets and implements program policies across AFGSC. Lt Col Spaulding entered the Air Force in 1999, serving nine years in Security Forces before completing the Interservice Physician Assistant Program in 2009. Lt Col Spaulding has served an IPAP Phase II Program Director and the Medical Services Flight Commander. He has had multiple assignments as a Primary Care Manager and is a current Air Force Pathfinder working on complex service problems.